# POST 114/MARKET CENTER COALITION WORKPLAN

February 18, 2021

### **Mission**

The Post 114 / Market Center Coalition is focused on community solutions to matters of broken social and physical infrastructure, while adhering to its guiding principles and leveraging relationships between members, public, private and quasi-governmental stakeholders. (DRAFT – open to comment).

# **Guiding Principles**

- 1. HOLISTIC Work on multiple issues (safety, cleanliness, opioid dealing, business development, etc.) at the same time by partnering with organizations from different sectors with different levels of expertise.
- 2. COMPASSIONATE Act with compassion, treat people fairly and justly, focus on solving the issues not attacking people.
- 3. EFFECTIVE focus on real life results and impact, identify what works and what doesn't, learn and adapt, provide adequate resources and people to address the issue.
- 4. SUSTAINABLE Improvements must take root and last beyond the construction and opening of Lexington Market.
- 5. ACCOUNTABLE All partners, including community members, are responsible for making Lexington Market a safe, welcoming, family friendly destination.
- 6. INCLUSIVE Diversity is valued, and people of all backgrounds are part of the decision-making process.

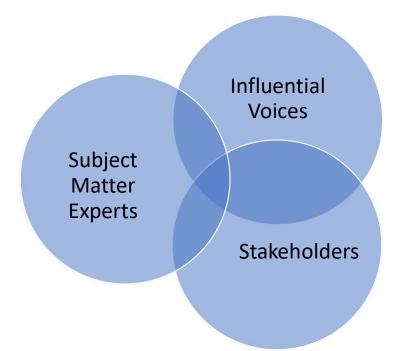


- This workplan is designed to keep everyone who is invested in the cleanliness, safety, and appearance of Market Center apprised of our goals and intentions:
  - Work we commit to doing ourselves
  - Work we will encourage others to do
  - Right now, "we" mostly refers to the Market Center Merchants Association, but other businesses have committed to components, including Everyman Theatre, Southern Management, and Paradise Management.
- This document will help us set priorities, hold ourselves accountable, and keep us on track during our Post 114/MC Coalition meetings.

## Partners & Roles

This list is not exhaustive. We are happy to add partners.

Some entities fit into multiple categories. We just chose one category for each entity.



#### **Subject Matter Experts**

- Mayor's Office of Criminal Justice
- City Agencies
- Health Care Providers
- Law Enforcement
- Open Society Institute
- Downtown Partnership
- BHSB
- GROW

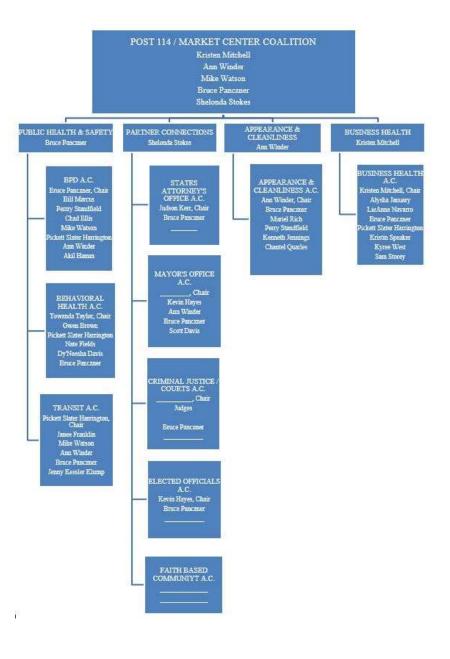
#### **Influential Voices**

- Seawall
- Focus Development
- Paradise Mgmt
- Southern Mgmt
- Hippodrome
- Everyman
- CRS

#### Stakeholders/Grassroots community

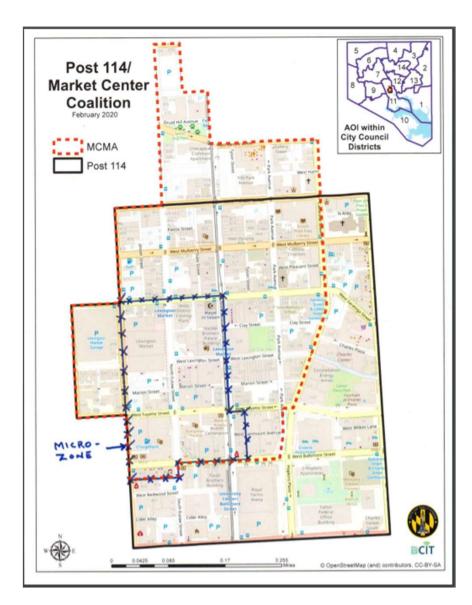
- MCMA
- MCCDC
- Property Owners
- Business Owners
- Community Groups
- BEAM

### Organizational Chart \*this is not the latest



## Proposed Initial Focus

We care about and work in every block in Market Center, but we have decided to focus this effort in a concentrated area and expand as we see visible improvements.



# Public Health & Safety

### BPD Action Committee

Mission

#### **Metrics**

**Members:** Bruce Panczner, Chair, BEAM, MCCDC, Paradise Management; Chad Ellis, UMBPD; Akil Hamm, Baltimore School Police; William Marcus, DPOB; Pickett Slater Harrington, Seawall; Perry Standfield, DPOB; Mike Watson, MCMA, Everyman Theatre; Ann Winder, MCMA, MCCDC; MTA

# Behavioral Health Action Committee

#### Mission

To improve the quality of life for the community and its members who need assistance to achieve stability, realize personal goals and enable them to thrive independently.

#### Metrics

**Members:** Gwen Brown, BHSB; Nate Fields, YES; Dwayne Holland, JenesaisQuoi, LLC; Bruce Panczner, BEAM; Diwee Sewell, GROW; Pickett Slater-Harrington, Seawall; Towanda Taylor, Second Chance Behavioral Health; Nick Usher, DPOB

### Transit Action Committee

#### Mission

**Short term focus:** Stronger MTA police presence; cleaner stops; placemaking, esp. at new Lexington Market

Long term plan: evaluation of stops, routes, etc.

**Members:** Pickett Slater Harrington, Seawall, chair; Janee Franklin, MCCDC, CRS; Shaffin Jetha, Focus Development; Jenny Kessler Klump, MCMA; Bruce Panczner, BEAM, MCCDC; Mike Watson, MCMA, Everyman Theatre; Ann Winder, MCMA, MCCDC; Craig Piaskowski, MTA

# Appearance & Cleanliness

# Appearance & Cleanliness Action Committee

#### Mission

To enhance the Market Center's historical and contemporary beauty, sanitation, and sense of pride by partnering with our business community, residents, city agencies, and corporate sponsors to provide an aesthetically pleasing experience while living, working, and visiting the district.

#### **Recent Work**

- Trash can pilot project gave trash cans to 9 businesses on Park Avenue, talked to them about city regulations regarding trash disposal. Currently doing same on Eutaw Street.
- Public realm improvements Evaluated infrastructure conditions, prioritized needs, advocating for city to address needs.

**Members:** Ann Winder, Chair, MCMA, MCCDC; Kenneth Jennings, Housing Code Enforcement; Nikia Mack, BCDOT; Larry Nunley, DPW; Bruce Panczner, BEAM, MCCDC; Chantel Quarles, Housing Code Enforcement; Muriel Rich, DPW; Perry Standfield, DPOB

# Partner Connections

# Mayor's Office Action Committee

#### Mission

Vision

**Core Values** 

**Metrics** 

**Members:** Scott Davis, Mayor's Office; Kevin Hayes, Councilman Costello's Office; Bruce Panczner, BEAM, MCCDC; Ann Winder, MCMA, MCCDC

### State's Attorney's Office, Criminal Justice Action Committee

Mission

Vision

**Core Values** 

**Metrics** 

**Members:** Donovan Hatcher, SAO; Judson Kerr, MCMA, Bruce Panczner, BEAM, MCCDC; Ann Winder, MCMA, MCCDC;

## Elected Officials Action Committee

### Mission

#### Vision

**Core Values** 

#### **Metrics**

**Members:** Kevin Hayes, Councilman Costello's Office; Bruce Panczner, BEAM, MCCDC

# Faith Community Action Committee

- Mission
- Vision
- Core Values
- Metrics
- Members

# **Business Health**

## Business Health Action Committee

#### Mission

To support, retain, attract, expand, and diversify businesses, attract investment, promote an economically, socially, and culturally integrated community, build community wealth, with minimal or no commercial displacement and using Lexington Market as an anchor and catalyst.

#### **Recent Work**

- Prepared complete list of spaces and properties for lease/sale to share with members and help businesses that apply for but do not get into the new Lexington Market find alternative locations.
- Prepared spreadsheet of financial and technical resources available to businesses.

**Members:** Kristen Mitchell, Chair, MCMA, MCCDC; Dwayne Holland, JenesaisQuoi, LLC; Alysha January, CSD; Ari Lewis, JenesaisQuoi, LLC; LieAnne Navarro, Four Ten Lofts; Bruce Panczner, BEAM, MCCDC; Pickett Slater-Harrington, Seawall; Kristin Speaker, CSD; Sam Storey, DPOB; Kyree West, BDC